



Tikinagan Child and Family Services

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(at March 31, 2011)

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(ፖስት ለክ ሪፖርት ለጥር 31, 2011)

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Tikinagan Child & Family Services
2010-2011 Annual Report

Cover photo submitted by Kasabonika Prevention Coordinator Cathy Pemmican
Family time at the Old Kasabonika settlement, site of an annual memorial
gathering for the people of Kasabonika Lake.

Tikinagan Child & Family Services 2010-2011 Annual Report



In looking forward to the next 25 years, the Review reaffirmed the role of Tikinagan as a dynamic leader in the ongoing evaluation of an indigenous child welfare service model, and as a supportive resource and advocate of First Nations governance in all matters related to children and families. Tikinagan is to continue to support our communities in finding their own indigenous, homegrown solutions by encouraging communities to: give voice to the wisdom of Elders; develop a capacity-building framework in a dedicated training institute; continue to advocate for sufficient resources to carry out our work; and recognize we must collaborate with all partners and stakeholders to fulfil our mandate.

Government Liaison

The Ministry established a Commission to Promote Sustainable Child Welfare in 2009 to develop and implement solutions to ensure the sustainability of child welfare in Ontario. Since the Commission's decisions will impact services across Ontario, including this region, Tikinagan coordinated a tour in November for Commissioner Barry Lewis to Pikangikum, Deer Lake, Webequie and Neskantaga.

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Nicole Jacob, child care worker, reaches out to Bernie Bighead of Wunnumin Lake at Tikinagan's 'Stronger Youth for a Stronger Tomorrow' conference.

year we re-integrated our residential and specialized care programs so our staff in the communities can work with all local foster homes. We also increased support to this unit for case conferencing and foster parent support.

The Ministry of Children and Youth Services annually conducts a Crown Ward Review to determine how the agency is working with and planning for children under our care. This year the review was conducted in July 2010 and 68 child care files were reviewed.

In Ontario, service providers who deliver direct service to children and youth under the Child and Family Services Act must inform the Ministry of Children and Youth when there is an incident involving a child in care that is deemed to be serious. Tikinagan reported 217 serious occurrences this past year, 16% fewer than the previous year's 257 occurrences.

Intake and Family Services

Tikinagan workers handled 996 child protection investigation cases this past year, slightly less than 2009-10. We had 745 new cases and 94 re-opened cases.

The agency continues to be challenged with completing investigations on open family service files. We had 1,048 new investigations in ongoing protection cases last year and completed 778 investigations. Just over half of these (405) were transferred for ongoing protection work. We have consequently restructured our Intake/Investigations Unit to

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In terms of ongoing service, we ended the year with 923 open cases, our highest yet and a 14% increase over the previous year (808). We opened 431 cases and closed 317 cases over the year. Among the key reasons for such high numbers of families in crisis is the continued illegal use of prescription drugs in the communities. Our agency is committed to helping address this problem, which often has the disastrous effect of splintering families.

residential resources in the next five years. The workshop resulted in establishing five subcommittees that will address priority issues: documentation, vision, foster parent support, community/information sharing and training.

Group Care

The licensing review for O-Shkee Meekena Youth Healing Centre in Cat Lake was conducted by the Ministry of Children and Youth Services in January 2011 and a full licence was received. The centre was closed from November to January for renovations, program revision and staff training. Starting in January, we expanded our youth healing program from three to six months to allow additional time for counselling and personal growth.

Oshka-Teesuk Neehgan Healing Centre in Kitchenuhmaykoosib Inninuwig (KI) received a provisional licence during its review in March 2011. In July 2011 we will undergo intake changes in our two centres: KI will focus on services for male clients and Cat Lake will work with females.

Our Agency Operated Homes continue to run at full capacity. These homes provide care primarily for special needs children. We operate five agency homes in Sioux Lookout, two in Eabametoong and two in Lac Seul.

Training and Capacity Development

The 2010-11 year was an exciting one for training at Tikinagan. We presented the largest variety of training topics in the history of the agency. Workshops were facilitated by a combination of internal and external presenters.

The Child Welfare Professional Series was offered again this year, taught by certified Ontario Association of Children's Aid Societies (OACAS) staff and sessional trainers. Our staff benefited greatly from the variety of perspectives brought by the different trainers. One series of eight modules was completed in April 2010 with 12 graduates, and a second series ran from August 2010 to February 2011 with 16 graduates. A new series began in mid-March and is ongoing. This is a comprehensive training program for our family service workers and supervisors. The series includes sections on the protection of children and strengthening of families; understanding and responding to children's needs; permanency planning and continuity of care; legal processes; and self-care.

Training for our foster parents was a high priority for the agency this year. Several staff members of our Residential Care Unit participated in the Fetal Alcohol Spectrum Disorder Train the Trainer program and their new knowledge formed the basis of the training provided to our foster parents. We sponsored foster parent training workshops in eleven First Nation communities, with 78 foster parents attending. Along with information on caring for children with FASD, foster

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dV- dA-Jy AJAd- bPPaQLAd- Ga- PpPnJbU ad- bP dJAd-, dJAdYb dA-Jy AJAd- dJPaaba bP PPaQLQAd- (OACAS). GAd- qda dP dAJAdYb- stAdYbAd- bP PPaQLAd-Ad-. dV- stC- bP LrJbU PPaQLQAd- PPaJbU spAdYb April 2010 Vb. 12 dP PJCAd-, Ga st- bP PPaQLAd-.

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In all, it was a productive year of training. Staff training and development will continue to be a high priority for Tikinagan. We are committed to building capacity and confidence amongst our workers and foster parents, and we appreciate their determination to work towards building new skills to provide a better service for children and families.

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Tikinagan Service Statistics 2010-2011

Eight Year Summary

	2003-2004	2004-2005	2005-2006	2006-2007	2007-2008	2008-2009	2009-2010	2010-2011	8 yr average
Inquiries									
Cases Served During Year	456	411	426	331	356	448	416	495	417
Report Received - Investigation Not Required									
Cases Served During Year	712	1,020	1,035	918	961	1,098	1,257	1,393	1,049
Child Protection: Investigations									
Cases Open at Beginning of Year	101	62	60	50	50	53	236	157	96
Cases Opened During Year	519	560	538	543	578	850	713	745	631
Cases Reopened During Year	62	61	56	74	60	109	131	94	81
Cases Served During Year	682	683	654	667	688	1,012	1,080	996	
Child Protection Investigations Completed: No Further Protection Service									
Cases Opened During Year	334	323	327	349	366	412	513	373	375
Child Protection Investigations Completed: Transferred for Ongoing Protection									
Cases Closed During Year	282	297	276	264	269	364	413	405	321
Ongoing Services (Part III)									
Cases Open at Beginning of Year	475	574	712	675	621	567	683	809	640
Cases Opened During Year	282	297	305	274	282	383	438	431	337
Cases Closed During Year	159	168	290	328	336	267	313	317	272
Cases Open at End of Year	598	703	727	621	567	683	808	923	704
Child Protection:									
New Investigation in Ongoing Protection Cases	361	211	243	443	461	755	947	1,048	559
Number of Investigations Completed	616	619	603	613	635	776	926	778	697
Average # of open cases Part III Ongoing Services	510	626	698	663	573	612	758	882	665
Total Children in Care									
Children in Care at Beginning of Year	437	523	607	544	502	518	538	569	530
Children Admitted During the Year	316	279	232	205	251	223	278	308	262
Children Readmitted During Year	140	193	165	230	230	223	249	257	211
Children Discharged During Year	370	388	460	477	465	426	495	529	451
Children in Care End of Year	523	607	544	502	518	538	570	605	551



Tikinagan Service Statistics Continued

	2003- 2004	2004- 2005	2005- 2006	2006- 2007	2007- 2008	2008- 2009	2009- 2010	2010- 2011	8 yr average
Boarding Days of Care and Rates									
Foster Care									
Regular	61,389	88,240	97,306	92,461	17,058	15,087	15,088	17,741	50,546
Specialized	73,490	71,427	65,661	47,981	22,319	13,683	13,328	13,230	40,140
Treatment	2,167	2,334	2,792	7,230	8,413	8,619	9,311	7,171	6,005
Customary Care					101,124	111,248	131,964	144,493	122,207
Outside Purchased Foster Care	10,575	8,034	13,646	9,534	4,689	4,648	5,970	8,395	8,186
Group Care									
Purchased	11,624	16,080	16,158	18,623	12,898	15,055	12,638	12,881	14,495
Society Operated	2,614	4,036	4,290	3,700	2,371	2,606	2,361	2,404	3,048
Other Care									
Independent Living	597	2,252	1,449	791	2,731	1,810	1,834	1,595	1,632
Extended Care and Maintenance	2,634	4,753	4,520	7,325	7,129	7,291	5,328	4,919	5,487
Free Days of Care									
Free Homes	12,649	18,511	9,429	4,737	5,210	5,498	7,593	11,169	9,350
Free Institutions	6,291	3,773	2,601	2,220	2,620	2,668	3,481	2,728	3,298
Free Other	731	594	117	739	142	188	63	19	324
Total Days Care	184,761	220,034	217,969	195,341	186,704	188,401	208,959	226,745	203,614
Foster Homes									
Homes Available at Beginning of year	360	470	431	356	276	256	344	380	359
Home Studies Completed	221	275	247	137	77	195	175	177	188
New Approved Homes During Year	123	162	171	126	73	191	172	168	148
Homes Closed During Year	104	201	248	206	93	103	135	145	154
Beds									
Beds Available at Beginning of Year	602	707	920	706	577	544	572	817	681
New Approved Beds During Year	194	356	311	315	207	267	341	290	285
Beds Closed During Year	81	396	420	444	240	239	262	308	299



Outside Placement Resources

at April 1, 2009		at April 1, 2010		at April 1, 2011	
Resource name:	# of Clients in Resource	Resource name:	# of Clients in Resource	Resource name:	# of Clients in Resource
Animikii Ozoson CFS	2	Animikii Ozoson	1	Animikii Ozoson	1
Anishinaabe Abinoojii	1	Bayfield	2	Bayfield	4
Brant CAS	2	Brant CAS	2	Brant CAS	2
Children's Centre - Lansdowne	1	Children's Centre - Lansdowne House	2	Children's Centre - Lansdowne House	4
Couchiching Receiving Home	2	Couchiching Receiving Home	2	Dilico CFS	15
Dilico CFS	13	Dilico CFS	13	Ge-Da-Gi-Binez Youth Detention	1
Giizhikaandag Healing Centre	3	Ge-Da-Gi-Binez Youth Detention	1	Giizhikaandag Healing Centre	4
J.J. Kelso Centre	1	Giizhikaandag Healing Centre	1	Kenora Patricia CFS	79
Justice Ronald Lester Youth Centre	1	Kenora Patricia CFS	94	Marymound	1
Kenora Patricia CFS	127	Marymound	2	Muskat Dam Treatment Centre	3
Marymound	2	Norcare Inc.	16	Norcare Inc.	27
Norcare Inc.	12	Portage Youth Centre	1	Oakville Children's Home	1
Rainy River CAS	2	Syl Apps Secure Treatment Centre	1	Pelican Falls Centre	3
Setterland	5	Thunder Bay CAS	3	Thunder Bay CAS	2
Thunder Bay CAS	3	Thunder Bay Regional Health Centre	1	Weechi-it-te-win TLC	1
Weechi-it-te-win CAS	2	Weechi-it-te-win TLC	1	Whiskeyjack Treatment Centre	1
Weechi-it-te-win TLC	2	Yellow Turtle Youth Centre	4	Yellow Turtle Youth Centre	4
Yellow Turtle Youth Centre	3	Young Star House	9	Young Star House	6
Young Star House	7				
Total # of clients placed in OPRs:	189	Total # of clients placed in OPRs:	156	Total # of clients placed in OPRs:	159
Total # of Children in Care - April 1.09	531	Total # of Children in Care - April 1.10	575	Total # of Children in Care - April 1.11	605
Percentage of Children in OPRs	36%	Percentage of Children in OPRs	27%	Percentage of Children in OPRs	26%



TIKINAGAN CHILD AND FAMILY SERVICES

STATEMENT OF FINANCIAL POSITION

As at March 31	Operating Fund	Donation Fund	Children's Trust Fund	2011	2010
ASSETS					
Current					
Cash and bank (note 3)	\$ 2,399,361	\$ 149,469	\$ 14,900	\$ 2,563,730	\$ 5,338,937
Accounts receivable (note 4)	644,948	-	-	644,948	230,967
Due from the Ministry of Children and Youth Services	50,000	-	-	50,000	50,000
Prepaid expenses	19,828	-	-	19,828	307,514
	3,114,137	149,469	14,900	3,278,506	5,927,418
Capital expenditures to be recovered in future years (note 1c)					
	-	-	-	-	671,357
	3,114,137	149,469	14,900	3,278,506	6,598,775
LIABILITIES					
Current					
Accounts payable and accrued liabilities (note 5)	3,046,082	-	-	3,046,082	2,308,866
Due to the Ministry of Children and Youth Services	-	-	-	-	1,302,369
Deferred revenue (note 6)	3,073,437	-	-	3,073,437	2,588,597
Demand loans (note 7)	-	-	-	-	671,357
	6,119,519	-	-	6,119,519	6,871,189
FUND BALANCE					
Unrestricted (deficit)	(3,005,382)	-	-	(3,005,382)	(583,864)
Internally restricted	-	149,469	-	149,469	289,800
Externally restricted	-	-	14,900	14,900	21,650
	(3,005,382)	149,469	14,900	(2,841,013)	(272,414)
	\$ 3,114,137	\$ 149,469	\$ 14,900	\$ 3,278,506	\$ 6,598,775



TIKINAGAN CHILD AND FAMILY SERVICES

STATEMENT OF OPERATIONS AND CHANGES IN FUND BALANCE

For the year ended March 31	Operating Fund	Donation Fund	Children's Trust Fund	Total 2011	Total 2010
REVENUE					
Child welfare (schedule 1)	\$ 43,945,717	\$ -	\$ -	\$ 43,945,717	\$ 42,812,266
Less: surplus due to MCYS (schedule 1)	-	-	-	-	(1,241,347)
Other programs (schedule 2)	2,537,134	-	-	2,537,134	2,494,682
Special projects (schedule 3)	909,281	-	-	909,281	287,610
Donation Fund (schedule 4)	-	176,552	-	176,552	400,430
Children's Trust Fund (schedule 5)	-	-	-	-	-
Ontario Child Benefit (schedule 6)	369,290	-	-	369,290	1,360
TOTAL REVENUE	47,761,422	176,552	-	47,937,974	44,755,001
EXPENDITURE					
Child welfare (schedule 1)	46,863,507	-	-	46,863,507	41,936,742
Other programs (schedule 2)	2,537,134	-	-	2,537,134	2,494,682
Special projects (schedule 3)	828,831	-	-	828,831	287,610
Donation Fund (schedule 4)	-	316,883	-	316,883	414,316
Children's Trust Fund (schedule 5)	-	-	6,750	6,750	2,750
Ontario Child Benefit (schedule 6)	369,290	-	-	369,290	1,360
TOTAL EXPENDITURE	50,598,762	316,883	6,750	50,922,395	45,137,460
EXCESS (DEFICIENCY) OF REVENUE OVER EXPENDITURE	(2,837,340)	(140,331)	(6,750)	(2,984,421)	(382,459)
FUND BALANCE - BEGINNING OF YEAR	(583,864)	289,800	21,650	(272,414)	159,190
ADJUSTMENT TO PRIOR YEAR'S FUNDING (note 8)					
Child welfare	415,822	-	-	415,822	(49,145)
	(168,042)	289,800	21,650	143,408	110,045
FUND BALANCE - END OF YEAR	\$ (3,005,382)	\$ 149,469	\$ 14,900	\$ (2,841,013)	\$ (272,414)



TIKINAGAN CHILD AND FAMILY SERVICES

STATEMENT OF CASH FLOWS

For the year ended March 31	2011	2010
OPERATING ACTIVITIES		
Excess (Deficiency) of revenue over expenditures	\$ (2,984,421)	\$ (382,459)
Net change in non-cash working capital balances:		
Decrease (Increase) in accounts receivable	(413,981)	262,205
Decrease (Increase) in due from / to Ministry of Children and Youth Services	(1,302,369)	1,594,302
Decrease (Increase) in prepaid expenses	287,686	(282,785)
Increase (Decrease) in accounts payable and accrued liabilities	737,216	(178,341)
Increase in deferred revenue	484,840	996,873
Decrease in capital expenditures to be recovered in future years	671,357	147,697
CASH PROVIDED (USED) BY OPERATING ACTIVITIES	(2,519,672)	2,157,492
FINANCING ACTIVITIES		
Repayment of demand loans	(671,357)	(203,942)
Proceeds of demand loans	-	237,000
Repayment of long term debt	-	(180,755)
Adjustment to Child welfare	415,822	(49,145)
CASH PROVIDED (USED) BY FINANCING ACTIVITIES	(255,535)	(196,842)
CHANGE IN CASH DURING THE YEAR	(2,775,207)	1,960,650
CASH BALANCE - BEGINNING OF YEAR	5,338,937	3,378,287
CASH BALANCE - END OF YEAR	\$ 2,563,730	\$ 5,338,937
CASH IS COMPRISED OF THE FOLLOWING:		
Cash - Operating Fund	\$ 208,362	\$ 2,265,832
G.I.C.'s - Operating Fund	2,190,999	2,785,618
Cash - Donation Fund	54,482	171,193
G.I.C.'s - Donation Fund	94,987	94,644
Cash - Trust Fund	14,900	21,650
	\$ 2,563,730	\$ 5,338,937
SUPPLEMENTARY INFORMATION:		
Cash paid for interest	\$ 2,747	\$ 16,114
Property and equipment purchased with cash	\$ 1,622,033	\$ 444,465





Creating a vision for Tikinagan's residential services during a two-day retreat, February 2011.

Staff Recognition

Tikinagan Child and Family Services would like to recognize employees who have reached their 10th, 15th and 20th anniversary of employment with the agency. Our thanks and congratulations go to the following employees for their many years of dedicated service to the families and children of this region.

(Years of service at March 31, 2011)

10 years

Harry Suganaqueb

Frances Greig

Deanna Mitchell

Dorrie Chisel

Terry Baker

15 years

Mary McKay

20 years

Phyllis Matthews

Marie Hudson

Marlene Boos

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Phyllis Matthews of Kitchenuhmaykoosib accepts a gift recognizing her 20 years of Tikinagan service from Micheal Hardy, former executive director, and Arlene McClendon, former director of finance and administration, March 25, 2011.

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2010-2011 ህጽዕ ሐዋኝ በረገፍሽ



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